

MODERN SLAVERY STATEMENT 2024

SAINT-GOBAIN UK





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A message from **Mike Chaldecott**

CEO Saint-Gobain UK & Ireland



This is the Saint-Gobain UK 2024 Modern Slavery Statement, published in accordance with the Modern Slavery Act 2015 and relating to the financial year ending 2024. This statement outlines the policies and procedures we have in place and the steps taken by Saint-Gobain in the UK to reduce the risk of modern slavery and human trafficking within our businesses and supply chains.

We recognise that the construction industry has one of the highest rates of modern slavery in the UK and are committed to playing our part in helping to address this through identifying risk within our business operations, implementing policies and procedures, and working with others to take steps to eradicate modern slavery in our supply chain.

This statement was put before the board of Saint-Gobain UK and Ireland and approved on the 31st May 2025.



MIKE CHALDECOTT
CEO Saint-Gobain UK & Ireland



OUR BUSINESS AND SUPPLY CHAIN

The Saint-Gobain Group operates in 76 countries with over 160,000 employees. Saint-Gobain in the UK includes 19 businesses. We design and manufacture materials and solutions for the construction, mobility, healthcare and other industrial application markets. Developed through a continuous innovation process, they can be found everywhere in our living places and daily life, providing wellbeing, performance and safety, while addressing the challenges of sustainable construction, resource efficiency and the fight against climate change.

You can read more about our business on our [website](#) and in the [Saint-Gobain Universal Registration Document 2024](#).

This strategy of responsible growth is guided by the [Saint-Gobain Principles of Conduct and Action](#), and in furtherance of Our Purpose - [Making the World a Better Home](#), which responds to the shared ambition of everyone in the Group, to act every day to make the world a more beautiful and sustainable place to live.



SIX PRIORITIES FOR ACTION TO GROW & IMPACT



Focus on high growth markets



Be solutions-oriented



Foster growth through client-centric innovation and the power of data



Embed CSR



Strengthen our Trust, Empowerment, Collaboration culture



Build a diverse and inclusive workplace

OUR LEGAL ENTITIES

- Adfil Limited
- BPB Limited
- Brickspan Developments Limited
- Calders and Grandidge (Boston) Limited
- Farécla Products Limited
- F.I.C. (UK) Limited
- Fornacis UK Limited (Divested December 2024)

- GCP Applied Technologies (UK) Limited
- Kilwaughter Minerals Limited (Acquired December 2024)
- Leca Denmark A/S
- Okarno Limited
- Pritex Limited (Divested September 2024)
- Saint-Gobain Construction Products UK Limited
- Saint-Gobain Glass (United Kingdom) Limited

- Saint-Gobain High Performance Solutions UK Limited
- Saint-Gobain Isover UK Limited
- Saint-Gobain Limited
- Saint-Gobain Performance Plastics Rencol Limited
- Vetrotech Saint-Gobain (International) AG

POLICIES

All purchasing activity across our extensive and global supply chain is based on a common framework; Saint-Gobain's Responsible Purchasing Policy, which aims to manage and reduce environmental, social and societal risks associated with our supply chains. It is a direct extension of our code of ethics, **the Principles of Conduct and Action**, and is built around two pillars; **the Purchasers Charter** and **the Suppliers Charter**.

We abide by a number of policies in all purchasing activity;

- **Human rights policy**
- **Anti-Corruption Policy**
- **UK Whistleblowing policy**
- **Tackling Modern Slavery Policy**

We have been a signatory to the UN Global Compact since 2003, committed to respect the ten principles including Principle 4: the elimination of all forms of forced and compulsory labour. These are aligned to the Group's **Principles of Conduct and Action** which are the Group's code of ethical conduct that explicitly include workers health, safety and employment rights. The Group's Principles of Conduct and Action specifically refer to, and are informed by, ILO conventions, in particular the convention on fundamental labour rights ensuring the promotion of fundamental values such as "abolishing forced or compulsory labour", OECD guidelines, and the International Bill of Human Rights.

COLLABORATION



Responsible recruitment | Fair work | Free from exploitation

We are a sponsor of the **Stronger Together Construction and Property Programme** which supports businesses in the construction industry to tackle modern slavery. Through the programme, businesses across the construction supply chain are supported in taking actions to mitigate modern slavery within their own operations, and with their sub-contractors and suppliers. The programme provides a safe platform and support network for sharing challenges and good practice with peers and experts.

As Programme Sponsors we benefit from the professional guidance of Stronger Together as well as their support in evolving our approach to tackling modern slavery. We are allocated free spaces on Stronger Together training workshops, as well as practical tools and resources to equip our colleagues and suppliers with best practices on how modern slavery and forced labour can be recognised and eliminated in the UK construction industry.

As one of the sponsors of the Construction and Property Programme Saint-Gobain were pleased to be able to support a case study on a Modern Slavery Due Diligence Collaborative Project to review the capability of drylining and facilities management suppliers and subcontractors to tackle modern slavery. The insights from this case study will be used to raise awareness, improve resources and act as a call to action by the whole industry. The Case Study can be downloaded from the **Stronger Together Site**.

We supported the annual Anti-Slavery Day on the 18th October by sending out a series of communications, to help Saint-Gobain colleagues in all brands and at all locations to spot the signs of modern slavery, and know what to do. We continue to help promote the new hand signal launched by Stronger Together by encouraging the use of the signal and raising people's awareness to understand the signal.

A victim using the signal will raise their hand, tuck in their thumb, then enclose it with their fingers.

LEARN THIS.

It might help someone who really needs your help.



DUE DILIGENCE AND RISK MANAGEMENT

CSR risks in our supply chain are identified through our responsible purchasing programme which is made up of four main steps:



This CSR risk assessment process helps to identify poor or non-existent management policies which can be indicators of the risk of modern slavery within our supply chain. The on-site audits performed as part of the CSR evaluation may also raise suspicions of forced labour or identify a risk of exploitation.

THE SUPPLIERS CHARTER

The **Suppliers Charter** is the tool we use to obtain the commitment of our suppliers on a series of key themes; respect for the right to development, employee rights, health and safety, legality and the environment.

Its signature is an essential condition for obtaining a commercial partnership with Saint-Gobain and it is mandatory for suppliers representing more than €100,000 of spend.

Our Buyers agree to our **Purchasers Charter**, in which they commit to principles of behaviour and business rules.

SUPPLY CHAIN RISK ASSESSMENT AND CONTROL MEASURES

Suppliers deemed to have a high risk through our CSR risk calculator will be invited to undertake a CSR assessment through our dedicated assessment tool. This produces ratings and detailed scorecards through an evidence-based assessment to understand a suppliers CSR performance. This assessment is adapted to reflect the business categories and takes into account relevant industry certifications in 150 countries and is aligned with global standards like the UN Global Compact. The areas assessed through this digital audit are; environment, labour and human rights, and ethics and sustainable procurement.

After completion of this assessment, we categorise our suppliers using the following guidelines;

CATEGORY	VALIDITY	EXPECTED ACTION	NEXT STEPS
HIGH RISK	0 months	6 months to implement a Corrective Action Plan	Mandatory within 6 months: External on-site audit After this, reduce to medium risk or delist
MEDIUM RISK	12 months	12 months to implement a Corrective Action Plan	After 12 months: External on-site audit recommended/on-site audit/new assessment based on score
UNDER CONTROL	24 months	Recommendation to implement a Corrective Action Plan	After 24 months: New assessment or on-site audit
OPPORTUNITIES	36 months	Considered as Recommended Suppliers	After 36 months: New assessment or on-site audit

Depending on the level of risk identified, the validity period of the assessment is determined and where required a Corrective Action Plan is implemented, and if necessary an on-site audit is carried out. Saint-Gobain’s approach is to work with the supplier to improve their CSR performance.

We also have a modern slavery questionnaire which we send to suppliers in high risk categories for modern slavery in the UK. Developed in partnership with Stronger Together, this can highlight factors indicative of forced labour which would be escalated to an on-site audit.

We can utilise our own trained auditors to perform a Duty of Care Audit which can be adopted to specific scenarios to assess suppliers.

WHISTLEBLOWING SYSTEM

Whilst our CSR risk assessment process can help us to identify poor worker conditions/ rights and raise suspicions of labour exploitation, the most effective way for us to identify risks of modern slavery within our supply chain is through our whistleblowing system. Our UK Confidential Hotline 0844 847 6649 allows all of the Group’s stakeholders (customers, suppliers, trade unions, authorities etc.) to report breaches of the law, our Principles of Conduct and Action, or other internal policies, in confidentiality through a secure system. All reports through this system are processed and investigated as applicable, and appropriate measures are taken when justified. An annual report on incidents involving forced or mandatory labour is published in our **Saint-Gobain Universal Registration Document 2024**.

RISK MANAGEMENT

Based on advice and training from Stronger Together, we’ve identified categories in our supply chain which we believe are at a higher risk of modern slavery, for example waste management. Our Purchasing team works closely with suppliers in these categories to manage the risk of modern slavery. We encourage our suppliers to adopt policies and procedures within their business that would help to identify modern slavery from their own suppliers, to reduce risk of forced labour throughout the whole supply chain.

PLANNED ACTIONS IN 2025

In 2025 we have selected the following high risk services: Waste Management, Warehousing and Temporary Recruitment to perform new due diligence audits on our key providers. Within our own businesses we will also be reviewing our payroll and recruitment procedures to make sure they continue to be robust as well as working with newly acquired businesses and new exec members to raise awareness and responsibilities.

GOVERNANCE

Overall accountability for modern slavery within our operations sits with the Executive Board, chaired by our CEO Mike Chaldecott, who have final sign off.

Saint-Gobain strive to provide training on and raise awareness of modern slavery, particularly within our HR and Purchasing community, so that our colleagues are able to identify potential risks of modern slavery and use the tools available to take appropriate action.

TRAINING

Through our sponsorship of the Stronger Together Construction and Property Programme, we have access to their training workshops aimed at Site/Project Managers and those responsible for modern slavery/human rights within their business/supply chain. We offer this training to our suppliers to help them to understand how modern slavery occurs in the construction, property and warehousing sectors, including the potential risks and the impact.

To date,

45 | Saint-Gobain suppliers have completed the Stronger Together 'Tackling Modern Slavery in the Construction Sector', 'Tackling Modern Slavery in UK business', or 'Tackling Modern Slavery in UK Warehousing' training workshops, including suppliers in cleaning, pallets, waste and security.

As well as this training, we have access to free webinars and resources from Stronger Together that can be used by our suppliers to help them to tackle modern slavery within their business and supply chain.

We communicate details of the Stronger Together training courses and webinars to our suppliers through the Saint-Gobain Purchasing team, targeting suppliers in our high-risk categories. We also communicate details of the webinars and training to key people in our business – those involved in Supply Chain, Purchasing and HR – to raise awareness of modern slavery.

Saint-Gobain have an e-learning pathway specifically for our own employees that focusses on forced labour and modern slavery. The content will be thoroughly reviewed and refreshed in 2025.

Through our membership of the **Supply Chain Sustainability School** our employees have access to a range of resources and learning pathways on modern slavery.




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For further information on our approach and to view key figures on responsible purchasing published by Saint-Gobain Group please visit: <https://www.saint-gobain.co.uk/corporate-social-responsibility>